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An Approach to Optimizing the Scheduling of Assembly Lines Controlled by Web Services

Master’s thesis

Examiner: Professor José Luis Martínez Lastra
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ABSTRACT

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The combination of factory automation and computer science plays intense important role in modern manufacturing business.

This thesis introduces a scheduling & optimization system applied on one assembly line. The implementation relies on JAVA and Drools rule language. The system is divided into several small modules including Orders, Facilities and Processes Model Design, Optimization. The Orders module uses JAXB technology to access and process an input XML file as the initial order list for scheduling. The Facilities and Processes Model Design Module uses a tabu search algorithm to retrieve a ‘best’ scheduling solution. The Optimization module offers several solutions for the same optimization constraints, according to the different initial conditions that are input.

The tests were performed on a real life assembly line originally used for the assembly of mobile phones. The approach is representative for customized and modularized detailed scheduling optimization and could be used for other types of assembly lines as well.
PREFACE

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Yichong Yun
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ABBREVIATIONS

ERP  Enterprise Resource Planning
MES  Manufacturing Execution System
ISA95 ISA-95 is the international standard for the integration of enterprise and control systems. ISA-95 consists of models and terminology.
RTU  Remote Terminal Unit
CNS  Computer Numerical Control
CAD  Computer-Aided Design
CAM  Computer-Aided Manufacturing
CIMS Computer Integrated Manufacturing System
BOM  Bill Of Material
HMI  Human Machine Interface
WLAN Local Area Network
PLC  Programmable Logic Controller
MRP  Material Resources Planning
SOA  Service Oriented Architecture
WSDL Web Services Description Language
UDDI Universal Description, Discovery and Integration
SOAP Simple Object Access Protocol
DPWS Devices Profile for Web Services
SCADA Supervisory Control And Data Acquisition
MES Manufacturing Execution System
JVM JAVA Virtual Machine
API Application Programming Interface
RE Rule Engine
GUI Graphical User Interface
UML diagram Unified Modeling Language diagram. A class diagram in the UML is a type of static structure diagram that describes the structure of a system by showing the system's classes, their attributes, operations (or methods), and the relationships among objects.
JAXB JavaTM Architecture for XML Binding
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1. Introduction

1.1 Problem Definition

In industry scheduling (Pinedo, 2005) refers to the reasonable arrangement of production processes. Three questions are of interest when scheduling:

- “when?”, i.e. the time to load the production materials and to do the processes
- “where?”, i.e. the place that the product is going to be made; and
- “how?”, i.e. the species of products and detail process steps.

Scheduling may focus on either one or all levels of ISA95 (ANSI/ISA–95.00.01–2000, 2000), Enterprise Resource Planning (ERP), Manufacturing Execution System (MES) or the shop floor. Shop floor scheduling targets detailed short term production (days, hours), guiding the sequencing of operations, allocation of resources, jobs and machines to the shop floor, while interacting with long-term enterprise production planning, taking the firm’s overall cost and benefits into consideration. Figure 1 illustrates the information flow generally associated with planning and scheduling in a manufacturing system:
Figure 1 Information Flow Diagram in a Manufacturing System. (Pinedo, 2005)
Orders / demand forecast is input to a master scheduling system to generate production quantities and due date; based on this data, companies become aware of manufacturing capacity, take decisions concerning materials and give shop order / release date to the downstream manufacturers. A Production Dispatcher module, at the shop floor, executes the dictated scheduling processes. Feedback is given at all times to the upstream equipment.

1.2 Work Description

The aim of this work is to develop a flexible optimizing scheduling system for an automatic production line. Prior to incorporating the scheduling system to line, the entire production was relying on a simple innelar control system, meaning all materials would traverse all working cells before production finish. Without the Scheduling System, the pallets would always choose the nearest working cell for production, often leaving others completely free. Additionally, with machine breakdowns, the control system needed to be rewritten , and the production line had to be shut down, thus extending production cycle and cost.

Figure 2 depicts the design of the system. A likely sequencing of operations is presented as follows:

- The Control module sends requests for scheduling actions .
- The Scheduling module generates an optimization scheduling architecture based on Drools platform and sends this to the control module.
- The Control module gives instructions to remote terminal units (RTUs) for detailed control of the work cells and other components.
- The RTUs give feedback or information concerning relevant events to the Scheduling module – to enable scheduling reactive in case of problems at the shop floor (e.g. machine breakdown / emergencies)
- Control module – to support production tracking and communication with the Scheduling module.
Scheduling system takes order and resources as inputs, and outputs an optimized scheduling list. The Scheduling module tells the controller how, when, and where to send the pallets and assigns operations to work cells. This work focuses on the scheduling module; communication with control system and shop floor are out of the scope.

1.3 Thesis Outline

Chapter 2 gives an overview of the background of scheduling and planning in factory automation, scheduling algorithms, scheduling software.

A brief description of the Drools platform, the Rule Language and ISA95 is given also.

Chapter 3 outlines the design approach of this work, including a listing of the reasons
for choosing ISA’95 and the scheduling optimization algorithm used. Chapter 4 gives details on the software implementation and the test results for a real assembly line. Chapter 5 gives a summary and conclusions.
2. Theoretical Background

2.1 Planning and Scheduling in Factory Automation

2.1.1 Factory Automation

The 1940s came with increased market demand and higher quality requirement of products, manufacturers began to give more importance to the full utilization of resources, while expecting to reduce labor intensity. Single control machines e.g. Computer Numerical Control (CNSs) replaced manual labor, and gradually became the main manufacturing unit. (Gongye Zidonghua Jishu He Fazhanshi, 2014)

Starting with the middle of 1960s, a lot of workers lost ground to production line to ensure large quantities and consistent quality of products. At the same time, the software for design and development (Computer-Aided Design (CAD), Computer-Aided Manufacturing (CAM)) came to support product designers.

In 1973 Dr. J. Harrington (WU, Fan, & XIAO, 2014) first proposed the concept of Computer Integrated Manufacturing System (CIMS): the integration of various separate parts (CAD/CAM /CAPP/CAQ/FMS) of the enterprise with people through computer to assist coordination of departments and cooperation to improve competitiveness and productivity.

1993, American company Gartner Group, Inc. developed Enterprise Resource Planning (ERP) software (L. Wylie, GartnerGroup, April.1990), which was based on Computer Integrated Manufacturing System (CIMS). Later, the architecture of this software developed into a new theory of enterprise management which is still working for eighty percent of the world's top five hundred enterprises. ERP has the information flow control for all functions of the whole organization (Figure 3). ERP systems serve as backbone connection among manufacturing firms, customer service and stakeholders. A server (Thorpe, 2013)in this figure is responsible for centralized data storage and control to avoid the directly data writing in the ERP and corrupting Bill Of Material (BOM).
In the beginning of the development of factory automation, the capability of machines was limited to a few operations. Today’s improvements in mechanical technology, computer science and biology have led to a better accuracy for robot operations and expansion of the target action horizon.

Figure 4 (Cuccok, 2014) is the automotive assembly line of Tesla. Robots perform the production controlled by computers. Cars are moved from one section to the next by vehicles. Robots work on dangerous and heavy actions. Human labor (i.e. assistant

---

1 CM application: Configuration Management application.
manufacturers) focus on detailed processes that the robots cannot do (for example, detail painting, assembly position adjustment).

The architecture of a factory automation system (Figure 5 (Infinit, 2014)) could be divided into three parts.

- **Supervision level** - for tracking and monitoring factory systems. The main core applications are based on PC and operation system (Windows, Linux, etc.); Human Machine Interface (HMI) can display the status of the system in data or graphic format to help operators understand the running of production. Wireless Local Area Network (WLAN) also is able to support this level.

- **Control Level** - for system execution. HMI, Programmable Logic Controller (PLC) and field bus are applied in this level for data and massage control.

- **Device Level** - the lowest field level, includes sensors, actuators, motors.
2.1.2 Planning in Factory Automation

Production planning is designed before the production to enable the enterprise run in a long term and make sure the final products are delivered to the customers successfully and on time. Scheduling refers to the details of the production processes. Production planning may focus on: enterprise production planning, (including human resource, finance, logistics) or workshop production planning (of long term production information for detailed production e.g. resource allocation, product quantities, and due date, etc.)
Starting with the middle of 1960s, manufacturing firms got larger project and orders from worldwide; simple scheduling could not afford production lines anymore, and then Material Resources Planning (MRP) developed according to TOYOTA’s “lean manufacturing philosophy” was applied for planning and scheduling (Hopp & Spearman, 2004). Figure 5 presents a MRP system architecture. It reveals that, MRP system is interacted with bills of material (BOM), according to the Order and Inventory modules, it provides information of master schedule. As introduced for Figure 1, the master schedule is the input for detail scheduling; it gives the information about production deadlines to constrain scheduling of details.

![MRP System Architecture](image)

Figure 6 the overview of Material Requirements Planning system. (Integrate IT, 2013)

### 2.1.3 Scheduling in Factory Automation

After First Industry Revolution, machine and new technology took place of handcraft. The factories were relatively small at that time and produced single products. From 1870s, after Second Industry Revolution, manufacturing firms were able to produce bulk products and business became worldwide, new technology and theories related to manufacturing and service came up and formed more systematical business system.
Before the limited cost accounting method was published in 1880s, schedules were very simple specifications of order starts/due date (Herrmann, 2006). Frederick Taylor (Frederick Winslow Taylor, 2014) separation of planning from execution is seen as the point zero of modern planning and scheduling, as a separate discipline.

In the 1910s, Henry Laurence Gantt\(^2\) published a schedule chart breaking an overall project period into several elements with detailed timed specifications – the low level schedules (for batch production), laying the cornerstone for production scheduling. A Gantt chart shows all available components for operations, activities needed for production and set quantities of products on every day depend on previous production and production ability, during daily production, Gantt chart tracks the production against the daily goal (Wu, Yushun, & Deyun, 2001).

After Second Industry Revolution, machine replaced human labor to finish the production, shorter production cycle was not as advantage as before, cost became as important as time to take into consideration when building schedules. As the goals of scheduling evolved, different mathematics algorithms have started to apply for the scheduling problem. And with the development of computer science, scheduling problem moved to a new era...

Scheduling can be conducted in two ways: statically and dynamically. As the name says, static scheduling is finished before the production, and it will not change during manufacturing. This type of scheduling has the problem that when the production has error or there is machine breakdown, the scheduling planning can not guide the production anymore and production is interrupted. To avoid this problem, dynamic scheduling uses loop data transfer system to enable reactive scheduling by feedback information from the control level and shop floor devices.

### 2.2 Service Oriented Architecture and Web Services

Service Oriented Architecture (SOA) (Service-Oriented Architecture, SOA, 2014). SOA is an architectural style for software development which is based on the notion of service\(^3\) and network. Services are independent. They have the possibility to finish

\(^2\) In (Gantt, 1903), he stated there are two types of balance: “…one of what each workman should do and did do; the other, of the amount of work to be done and is done”

\(^3\) In (Mahmoud, 2005), he mentioned that: “…A service is an implementation of a well-defined business functionality, and such services can then be consumed by clients in different applications or business processes.”
their own functions and meanwhile they can ensure the other service exchange information with each other.

Web services are a technology that implements SOA. (Mahmoud, 2005) W3C defines “web service” as: “…a web service is a software system designed to support interoperable machine-to-machine interaction over a network. It has an interface described in a machine-processable format (specifically WSDL). Other systems interact with the Web service in a manner prescribed by its description using SOAP-messages, typically conveyed using HTTP with an XML serialization in conjunction with other Web-related standards. (W3C, 2013)” Figure 7 describes the work flow of a web service.

A Web service is described in Web Services Description Language (WSDL) in terms of interfaces. The Universal Description, Discovery and Integration (UDDI) is one example of registry used for supporting the publish-locate-involve paradigm (i.e. the finding of certain services by web clients.) Web clients send message using Simple Object Access Protocol (SOAP) for requesting information about services.

Figure 7 Architecture of Web Service.
In 2003, the "SIRENA" project (Service Infrastructure for Real-time Embedded Networked Applications) (Bohn, Bobek, & Golatowski, 2006) partenered fifteen companies and universities from three European countries, to build a framework using a new technology called Devices Profile for Web Services (DPWS) to interconnect devices in industry, home, vehicle and tecommunication. DPWS enables the devices communicating with others through network by defining the format and definition of the technical details of the message transfer. DPWS also shows its cross domain capability in demonstration, e.g. playing music in a car from home domain using SIRENA devices by combining usage scenarios, which proved this system infrastructure could be applied in neworked devices for diverse domains as well. The further research on devices integration named "SODA" (Service Oriented Devices&Delivery Architecture) (Jammes) was aim to develop the implementation of DPWS for devices and tools.

In 2006, companies like SAP, Siemens and Schneider Electric joined their efforts in a European project SOCRADES (Service-Oriented Cross-layer infrAstructure for Distributed smart Embedded devices) to do further research on the implementation, and testing of prototypes for DPWS devices based on service oriented architecture in industry automation domain (Marco, Colombo, & Karnouskos). The test industries included car engin manufacturing, dynamic assembly system, and cross-enterprise collaboration in three places. The ArchitecturE for Service-Oriented Process (AESOP) project (IMC-AESOP Project, 2014), following SOCRADES, focused on merging web services with Supervisory Control And Data Acquisition (SCADA) system, to realise more flexible and economical factory manufacturing.

2.3 Overview of scheduling search algorithms

Algorithm are the backbone of the scheduling optimization problem. This section provides an overview of scheduling algorithms and their disadvantages and advantages, with specific focus on the specific algorithms utilized in this work.

There are several types of scheduling algorithms(Bohn et al., 2006):

- Stochastic algorithms based on random functions;
- Heuristic algorithms rely on rules to perform optimization. Such algorithms are used frequently for dynamic repair. One of the greatest disadvantages of heuristic algorithms is the fact that the final computed 'best' solution could be a local optimal solution instead of the global optimum.
• Meta-heuristics algorithms (tabu search, simulated annealing, and genetic algorithms). These algorithms emerged from heuristic algorithms. The major difference is that such methods enable the finding of a global 'best' solution.

• Multi-agent based dynamic algorithms. Such algorithms enable the control by different agents to avoid long time message transfer between the shop floor and the scheduling system. Compared to traditional scheduling, which is single-threaded (leading to one error causing the collapse of a whole system), multi-agent based dynamic scheduling enables decentralization of control.

The following discussion focuses on the algorithms: First Fit (which is used in the proposed implementation to generate the initial solution for scheduling optimization), Local Search and Tabu Search (which gives the final optimized schedule proposal).

2.3.1 First Fit

First Fit algorithm is one of the simplest heuristic algorithms to quickly generate a non-optimized solution. In this work, First Fit is used to generate the initial schedule for optimization.

Originally, First Fit was applied for the bin packing problem. In bin packing problem, objects with different loads has to be paced in minimum numbers of bins with same structure and loads. First fit means the items will be placed in the first bin when it fits. (Dósa & Sgall, 1998)

First Fit Decreasing algorithm is similar with first fit. The difference consists in the items having to be sorted in a certain order and then use as first fit.

An illustrated example (Figure 8) is provided as follows, to show both First Fit and First Fit Decreasing at work.
The scheduling problem operates on the need to share a number of rooms (Room 1, Room 2) by three groups (Group 1 of size 3, Group 2 of size 2 and Group 3 of size 5). Each of the rooms has a maximum capacity of 5.

The question here is how many rooms are needed for all three groups to fulfill their needs.

Using First Fit algorithm, both Group 1 and Group 2 will occupy Room 1, and Group 3 occupies Room 2 (the capacity of the first room allows for more Groups to be placed
there once Group 1 is assigned Room 1, and prevents any further allocations once both
Group 1 and Group 2 are assigned Room 1). So in total there are two rooms needed for
all groups.
First Fit Decreasing sorts all groups decreasingly, based on the number of people in
each group. Therefore, the fitting order is Group 2, then Group 1 and, last, Group 3.
The algorithm for assigning participant groups to each room is the same as the method
used with simple First Fit.

2.3.2 Local Search

Local search gives a fractional solution instead of the best solution. The final solution
is related to the initial value of inputs.
The function frame of local search (Sensen, 2013) is as bellow:

\[
N := \text{number of repetitions;}
\]
\[
\bar{s} := \emptyset;
\]
\[
\text{for } i = 0 \text{ to } N
\]
\[
s = \text{initial solution;}
\]
\[
\text{while having a neighbor of } s \text{ with better solution}
\]
\[
\quad \text{do } s := \text{arbitrary neighbor of } s \text{ with better solution;}
\]
\[
\text{end while}
\]
\[
\text{if } s \text{ is better than } \bar{s}
\]
\[
\quad \bar{s} := s;
\]
\[
\text{end if}
\]
\[
\text{end for}
\]
\[
\text{return } \bar{s};
\]

The initial solution is generated randomly, every time a better solution will replace the
previous one for best fit purpose. The advantage of local search is the speedy
computation capability. The final solution is always better than the original (initial)
solution. Disadvantages of local search include the strong dependence on initial
conditions and large number of repetitions (the larger the number, the better the solution).
2.3.3 Tabu Search

Tabu Search algorithm is developed based on local search however focuses on global optimal solution. Unlike local search, tabu search looks for the best solution not only from one domain, but also from neighborhood, trying to avoid repeating search in similar domain. Tabu search also sets up a list for storing all found 'best' solutions in the different domains, the final result being chosen from this list. To prevent infinite loops and excessive computing, the boundary of neighborhood is limited via a predefined tabu length.

Table 1 illustrates tabu search via a simple example.
The sample problem is the search for a best diet for one day from a set of food (pasta, rice, noodle, soup, bread, hamburg, pizza, etc).
The initial conditions are set as combinations of food choices and times of day for each of the meal possibilities (called neighborhoods), for a set of days.(Table 1)

<table>
<thead>
<tr>
<th>Day</th>
<th>Breakfast</th>
<th>Lunch</th>
<th>Dinner</th>
</tr>
</thead>
<tbody>
<tr>
<td>Day 1</td>
<td>Bread</td>
<td>Pasta</td>
<td>Rice</td>
</tr>
<tr>
<td>Day 2</td>
<td>Bread</td>
<td>Rice</td>
<td>Rice</td>
</tr>
<tr>
<td>Day 3…</td>
<td>Bread</td>
<td>Rice</td>
<td>Others</td>
</tr>
<tr>
<td>…Day N</td>
<td>Noodle</td>
<td>Rice</td>
<td>Soup</td>
</tr>
</tbody>
</table>

Condition impose restrictions (tabu-s) on certain food choices once they are found to (not) meet the user satisfaction. (e.g. no pasta at lunchtime). A tabu list is populated with these choices at runtime. Tabu lists can either be filled with negative restrictions or with positive reinforcements (aspiration conditions) of certain search solutions over others.

A tabu length (here, given in terms of number of days N) is pre-set.
Aspiration conditions are one of the engines driving the search out of local optimums towards the global best choice
The function frame of tabu search is shown bellow:
Function Frame of Tabu Search Algorithm

D := an initial domain;
T := tabu list;
Ns := several neighborhoods;
B := ∅;
L := tabu length;

for in D
    while having a neighbor with better solution
        do B := arbitrary neighbor with better solution;
            T ⊀ B;
    end while
end for

for in Ns
    while in L
        if having better solution than B
            B := arbitrary neighbor with better solution;
            T ⊀ B;
        end if
    end while
end for

return B;

2.4 Scheduling Software

Scheduling software is divided into two main types, depending on the size of the target manufacturing company:

- The system to help users generate a detailed production schedule in one of the many modules of a large ERP system\(^4\).
- Customized systems for relatively small manufacturing firms which may not need a commercial framework. These systems take directly into account the needs of the target company, and translate these needs into SW features. An example of such a customized scheduling system is the referential software used for this work (Chapter 3.2.2).

\(^4\) IBM, Oracle and SAP, provide scheduling software as part of ERP system package.
2.5 ISA 95 Standard

ISA 95 (ANSI/ISA–95.00.01–2000, 2000) is the international standard that integrates enterprise and control systems. ISA 95 defines five levels in integration architecture (Figure 9):

![Figure 9: Function Classification. (ANSI/ISA–95.00.01–2000, 2000)](image)

Business planning and logistic (the highest). This part mainly includes production scheduling and operation management, at enterprise level.

Level 4 focuses on e.g. the collecting and maintaining materials, goods in process, quality control and predictive maintenance planning. The basic production schedule establishing is also included in Level 4. From the definition of Level 4, it is a similar structure of ERP system and contains more parameters and other functions.

Level 3 is a transition part from enterprise management to manufacturing system. If Level 4 is focused on global collecting and general function of enterprise, Level 3 focuses on Manufacturing Execution System (MES) level including the details of production schedule and optimization, data collection and analysis for MES level, area production reports etc.
3. Technical Approach

3.1 Standard

The main modules interacting with the Production Scheduling module implemented in this thesis include (Figure 10):

- Order Processing,
- Material and Energy Control,
- Production Inventory Control and
- Production Control Systems.

The Production Scheduling module declares its availability for processing scheduling requests to the Order Processing module, and its resource requirements to Production Inventory Control. (The scheduling algorithm has to account for inventory limitations.) This thesis implementation focuses on one-way Production Scheduling → Production Control communication of information. The implementation of Production Control → Production Scheduling information flow is out of the scope of this work.
3.2 Technology

3.2.1 JAVA

JAVA is an Object Oriented Programming language which supports interoperability. It is organized by four parts: programming language, JAVA file format, JAVA Virtual Machine (JVM) and JAVA Application Programming Interface (JAVA API). As the name of JVM, JAVA programming language has own virtual computer system which realizes the important characteristic of regardless of computer architecture. JAVA application programming interface (JAVA API) makes JAVA the possibility to invoke certain specific functions without knowing the code and the function procedure. JAVA is open source for all users; compare to the traditional programming language, it has the superiorities of simplicity, distribution flexibility and portability. Nowadays,
JAVA has already become the most popular open-source programming language used by most of the company for computer and mobile software development.

### 3.2.2 Referential Software

Drools (Drools, 2013) platform is developed by Redhat Company. It is a business rule management system aiming to provide a knowledge base and interact with the inference engine via a simple application programming interface (API). Drools is a forward chaining production rules system. A rule engine based on rete algorithm stands at the core of Drools. The Rule Engine (RE) sets the rules and finds the best match data for setting targets. Rete Algorithm (RA) was designed by Dr Charles L. Forgy, to find a matched pattern through building a network\(^5\), and relies on four main concepts: fact, pattern, condition and rule (Table 1) (Wangmengqz, 2013).

<table>
<thead>
<tr>
<th>Vocabulary</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>fact</td>
<td>Multivariate relationship between objects and their attributes.</td>
</tr>
<tr>
<td>pattern</td>
<td>The model of facts, all facts has to satisfy one of all patterns.</td>
</tr>
<tr>
<td>condition</td>
<td>Part of rule, has to fulfill one pattern.</td>
</tr>
<tr>
<td>rule</td>
<td>Reasoning statements constituted by the conditions and conclusions, when fact satisfies the condition, relevant conclusion will be activated.</td>
</tr>
</tbody>
</table>

The RE follows the steps listed below (Wangmengqz, 2013):

<table>
<thead>
<tr>
<th>Sequence</th>
<th>Procedure</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Choose one rule ( r ) from ( N ) rules;</td>
</tr>
<tr>
<td>2</td>
<td>Pick up a set ( s(f) ) of facts from ( M ) facts;</td>
</tr>
<tr>
<td>3</td>
<td>Test the conditions using ( s(f) ), if the condition is true, then the result ( R(s(f)) ) be added to the conflict set ( C );</td>
</tr>
<tr>
<td>4</td>
<td>Pick up next ( s(f) ), go to 3;</td>
</tr>
<tr>
<td>5</td>
<td>Choose next rule ( r ), go to 2.</td>
</tr>
</tbody>
</table>

Drools planner (Optaplanner, 2014) is open source and developed under Drools platform. The purpose of this planner is to help users to develop their own optimize scheduling system targeting the real-world problems, relying on classic scheduling

---

\(^5\) rete is the Spanish for “net”
solutions (including e.g. the sales man problem, nQueens problem, vehicle route problem etc.).

The solver implementations for these classic problems are provided by the Planner; the user can directly change parameters and chain connections of problem entities according to the analyzed problems and use the solver for getting solutions in order to optimize production.

The system consists of three parts: the Model, the Rules and the Solver. The Model is an information system that contains all data and parameters of the objective. The rules are constraints to control the optimization of the final result, and are of two types: hard and soft (the latter allow conditions imposed on the system to make it possible to compute the schedule). According to the model and rules, the system will give score to all generated solutions, with time limitation the best solution will printout.

Table 2 illustrates an example of storage of three types of products. There are three types of products: A, B, and C, and the capacity of one storage is seven products in total. An order is showing as below:

<table>
<thead>
<tr>
<th>Type</th>
<th>Pack One</th>
<th>Pack Two</th>
<th>Pack Three</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>3</td>
<td>2</td>
<td>1</td>
</tr>
<tr>
<td>B</td>
<td>5</td>
<td>6</td>
<td>3</td>
</tr>
<tr>
<td>C</td>
<td>7</td>
<td>4</td>
<td>4</td>
</tr>
</tbody>
</table>

Table 3 Order list.

Problem goals: to fill storage space, and use the least amount of storages.

Fixed constraint: one pack of the products in each type cannot be separated in different storages.

According to the problem, the model is easy to build:

- Objective:
  - Product type three: A, B, and C
  - Storage Capacity: 7

- Constraints of the problem:
  - Hard constraint: the pack of different type cannot be separated
  - Soft constraint: combination of the types should close to 7 in one storage.

---

Package of one type products, cannot be separate when storing. Numbers refer to the current number of items in one package waiting for packing.
The solution algorithm considers first to fill with the pack with most products and then use small pack to finish the storage. So in the end the best solution will be published as table below:

### Table 4 Final solution for storage problem.

<table>
<thead>
<tr>
<th>Storage Number</th>
<th>Pack Number-Capacity</th>
</tr>
</thead>
<tbody>
<tr>
<td>Storage 1</td>
<td>C1-7</td>
</tr>
<tr>
<td>Storage 2</td>
<td>B2-6; A3-1</td>
</tr>
<tr>
<td>Storage 3</td>
<td>B1-5; A2-2</td>
</tr>
<tr>
<td>Storage 4</td>
<td>C2-4; B3-3</td>
</tr>
<tr>
<td>Storage 5</td>
<td>C3-4; A1-3</td>
</tr>
</tbody>
</table>

In Drools Planner system, optimized outputs are able to record in XML file and a graphical user interface (GUI) helps to show the detailed running process for optimization. The planner GUI is shown in Figure 11. Screen shot is the vehicle routing example, the tags in left upper part is the given problem examples XML files, right upper part is the control panel, lower part with vehicles and routing are real time refreshing for showing the optimize path for the problem.
c) The real time refreshing for showing the optimize path for the problem.

Figure 11 Screen shots for Drools planner GUI.
4. Implementation

4.1 Test bed description

The test line is a full automation assembly line. There are twelve work cells working for assembling mobile phones. Robots are adapted for using pens to draw pictures instead of real assembly work.

Figure 12 presents the physical layout of the test bed. Cell 1 works on initializing products on pallets and paper allocation. Once pallets finish working they come back to this work cell for quality checking by machine vision system. Number seven work cell is an intermediate buffer. All pallets will store in this buffer and ready to move for assembly work at the beginning. The other work cells are assembly robots in safety case. These robots are able to do all operations.

Pallets go through all work cells on an inner conveyor (yellow and blue part in Figure 12). When there is no work on certain work cell, a pallet will choose by-pass conveyors (blue sections in Figure 12) to continue the path. Three operations for one phone are case, keyboard and screen. Each operation has three different types, thus in total twenty-seven types of phones could be assembled by this assembly line.

![Figure 12 Physical layout of assembly line.](image)

The information communication of this test line is based on Web Service technology. There are RTUs in each work cell and they take charge of request and response to the
other components, at the same time, they also send statues and data of the system to other users from wireless network or internet so that those who are interested in this system could also monitoring and control in a long distance. Figure 13 is the diagram for the communication between devices of this assembly line.

![Figure 13 System Communication Architecture. (Moctezuma, Jokinen, Postelnicu, & Lastra, 2012)](image)

4.2 Software implementation

The control system of the test assembly line originally played at the same time both routing decision making role and low level (device-level) control. The advantages of the proposed scheduling system include:

- Support to diagnose faults in the overall system without the need to interrupt the functioning of unaffected equipment parts while conducting the investigations.
- Interoperability support (XML outputs facilitate integration to most industry system platforms).
4.2.1 Implementation Architecture

Figure 14 illustrates the implementation architecture.

The inputs to the scheduling system include resources and orders: for binding the order file to gather the products types and quantity for production and based on status of resources, hardwares will search for the closest compent that fit the operation condition of the system. Besides, initial schedule according to Order formed by First fit algorithm are also produced for optimization.

The optimization constraints could include the problems for resources balance, less process time and so on. The Solver (the core of this system) grants scores to the solutions generated by Tabu search algorithm according to the constraints and chose the best answer for the model to achieve the goal for optimization. The final scheduling output is a detailed scheduling order for the control system.

The scheduling system is designed based on the architecture and separates all elements of different modules (schema shows as Figure 15).
Figure 15 Program Schema of System.

UML diagrams of main packages of the code are showing as bellowing:
Figure 16 UML Class Model of Package Order.
Figure 17 UML Class Model of Package APP.

Figure 18 UML Class Model of Package Business.
Table 6 lists the packages and shortly describes their purpose.
Table 5 Package description.

<table>
<thead>
<tr>
<th>Package name</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>fi.tut.fast.fastory.order</td>
<td>Format definition for final output.</td>
</tr>
<tr>
<td>fi.tut.fast.fastory.planner.app</td>
<td>Main method and physical model builder</td>
</tr>
<tr>
<td>fi.tut.fast.fastory.planner.common.business</td>
<td>Rules to give score to each solution</td>
</tr>
<tr>
<td>fi.tut.fast.fastory.planner.domain</td>
<td>Hardwares and interfaces description</td>
</tr>
<tr>
<td>fi.tut.fast.fastory.planner.domain.solver</td>
<td>Comparator for construction heuristic (only for First Fit Decreasing algorithm)</td>
</tr>
<tr>
<td>fi.tut.fast.fastory.planner.solver</td>
<td>Solver configuration and definition of optimization constraints</td>
</tr>
</tbody>
</table>

4.2.2 Order

Product order as input is an XML file, the format is showed as Figure 20. Output of scheduling system is a detail processes list (as Figure 21) with assigned work cell to be sent to control system.

In program, order package contains output solution output and input import; it uses JavaTM Architecture for XML Binding (JAXB) to access and process the order XML file for products information, at the same time, it gives the structure and format for output the final solutions.

```xml
<xml version="1.0" encoding="UTF-8" standalone="yes">
<Order xmlns="http://www.tut.fi/fast/fastory/order" orderID="order12345" status="WAITING">
    <Process processID="order12345_def00_1" status="WAITING">
        <ProcessStep status="WAITING" order="0" processStepID="order12345_def00_step1">
            <operation>op_007</operation>
        </ProcessStep>
    </Process>
    <Process processID="order12345_def00_2" status="WAITING">
        <ProcessStep status="WAITING" order="2" processStepID="order12345_def00_step2">
            <operation>op_002</operation>
        </ProcessStep>
    </Process>
    <Process processID="order12345_def00_3" status="WAITING">
        <ProcessStep status="WAITING" order="2" processStepID="order12345_def00_step3">
            <operation>op_003</operation>
        </ProcessStep>
    </Process>
</Order>
```

Figure 20 Part of XML Raw Order Files.
Order package provides schema for the input order parameters:

- **ObjectFactory**: create order schema.
- **Order**: provides schema of complex type for element of order in XML file which contains all information about order ID and the status of order. It defines the final printed output value according to product order as well.
- **Process**: schema for the element of process in XML file. Process has `processId`, `status`, `palletId` and `ProcessStep`. Every process refers to one product therefore production information such as process duration, start time, assigned cell and transit time from cells are also provide in this file.
- **ProcessStep**: schema for `ProcessStep`, includes `operationObj`, `status` and `order`. Method for operation process time calculation is also included.
- **OrderStatus, ProcessStatus, ProcessStepStatus**: four status in total, they are:
  - “EXECUTING”: object is under processing.
  - “WAITING”: object gets ready for process
  - “COMPLETED”: object finished processing, production are able to do next step.
  - “ERROR”: object is unable to be processed; some problems could be machine breakdown or pallet traffic crash.

4.2.3 Application

Two parts in this package: module builder and application running (`main` method).
**FastoryPlanningApp:**

It is the *main* class of whole program. System first gives signal to announce the start, and then *app* binding order file which has the production details for each product and read the file to store the information. Next step, system has to initialize the model for scheduling. The final model was showing in Figure 21. After all pre-work are ready, the most important part is scoring every changes about the production order and store the best solution for later real assemble procedure according to setting rules for optimization. The definition of each method in this file is showing in Table 7.

### Table 6 Name and description for methods in *FastoryPlanningApp*

<table>
<thead>
<tr>
<th>Method</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>main(String[] args)</strong></td>
<td>Program execution</td>
</tr>
</tbody>
</table>
| **init()** | Execution sequence setting:  
  - Build scheduling model  
  - Binding Order XML file  
  - Import Solver system combines with order  
  - Initialize solution store and reset best solution according to rules  
  - Give final result and print in screen |
| **Solver initSolver()** | Combine module with solver system. |
| **reportNewBestSolution(Solution latestBestSolution)** | Showing “New best solution” on screen. |
| **solve(Solution planningProblem)** | Making sure the initial solver is empty and run program to process the module and give score to each solution. |
| **registerForBestSolutionChanges()** | When new solution came out, system do the contrast with earlier solution, if current solution is better, this solution will override the old one. |
| **List<ScoreDetail> getScoreDetailList()** | Define the content of the score detail list |

**FastoryModelBuilder:**

Main definition in this file is binding system with Order XML file and building data model for solver system. Methods explanation is showing in Table 8.
<table>
<thead>
<tr>
<th>Method</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FastoryModelBuilder()</strong></td>
<td>Build architecture for Order XML binding, create marshaled and unmarshaller objects.</td>
</tr>
<tr>
<td><strong>Schedule buildNewPlanningProblem(Order order)</strong></td>
<td>Get into schedule file and the database is using Order data</td>
</tr>
<tr>
<td><strong>Schedule buildNewPlanningProblem(int productCount)</strong></td>
<td>Initial the count of product of order</td>
</tr>
<tr>
<td><strong>Schedule buildPlanningProblemFromOrderXml(String filename)</strong></td>
<td>Get file name of order XML file.</td>
</tr>
<tr>
<td><strong>buildModel()</strong></td>
<td>Building model for scheduling system.</td>
</tr>
<tr>
<td></td>
<td>• Create conveyor loop, each conveyor has corresponding cell and it is chain structure.</td>
</tr>
<tr>
<td></td>
<td>• List cells from number one to twelve</td>
</tr>
<tr>
<td></td>
<td>• Define pallet number is 20, all pallet starts from cell 7 which is buffer station.</td>
</tr>
<tr>
<td></td>
<td>• Operation definition. Three actions are doing as operations; they are keyboard, screen and case. Each action has three different types spending another time. Model defines three actions are done in separated cells, cell one is installing station, cell seven is buffer, rest cells are able to do any actions. Case action operates on first four cells, the rest operation cells are chosen to do keyboard and screen actions.</td>
</tr>
<tr>
<td><strong>printSystemOverview()</strong></td>
<td>Declare the final system output overview on Output window.</td>
</tr>
<tr>
<td><strong>getAttachedCell(Conveyor c)</strong></td>
<td>Attach cell to corresponding conveyor.</td>
</tr>
<tr>
<td><strong>Operation readOp(List&lt;Operation&gt; ops, int t)</strong></td>
<td>Get operation information.</td>
</tr>
<tr>
<td><strong>random(int min, int max)</strong></td>
<td>Mathematical method. Choose</td>
</tr>
<tr>
<td>Method</td>
<td>Description</td>
</tr>
<tr>
<td>---------------------------------------------</td>
<td>-----------------------------------------------------------------------------</td>
</tr>
<tr>
<td>List&lt;Operation&gt; filterDescription(String filter)</td>
<td>Filter operation with certain filter characters.</td>
</tr>
<tr>
<td>random(int min, int max, int n)</td>
<td>Random choose n numbers from min to max.</td>
</tr>
<tr>
<td>initialize(Schedule s)</td>
<td>As method name says initialize schedule.</td>
</tr>
<tr>
<td>Order loadOrderFromXml(String filename)</td>
<td>Load an Order from XML file.</td>
</tr>
<tr>
<td>Order generateRandomOrder(String orderId, int nDefs, int[] quantities)</td>
<td>Put Order in JAVA system and generate initial order for scheduling.</td>
</tr>
</tbody>
</table>

### 4.2.4 Domain

The physical components of the assembly line are pallets, conveyors, work cells, dynamic objects of assembly production are operations and schedule for production. Domain package give definition of all parameters of these objectives.

- **Cell**: definition includes cell ID, status, and relevant conveyors.
- **Conveyor**: basic information contents ID, pallet transit time, and the connection with downstream conveyor.
- **Pallet**: pallet ID, status of the pallet and the first operation cell where the process starts.
- **StartCell**: it is the extension for cell to define the lead cell for the pallet route and calculate the process time.
- **Schedule**: scheduling procedures, the first thing is gathering all information for scheduling system which includes order, cells, processes list and so on, the next is using drools score system and override it at each time the score is better than before. Finally schedule prints the best solution after optimization.
- **ITask**: interface, defined as `getStartTime`.
- **IProcessChainLink**: interface, contents several method signatures and constant declarations.
4.2.5 Solver

The Solver package is the core of the whole system: it defines the rules for optimization and publishes the final solution.

The architecture is shown in Figure 22. There are two parts in the solver system. First part is solver: this is the configuration system by defining the algorithms for construction heuristics and meta-heuristics. The other part is the score director. This system will define the rules (constraints for optimization, .drl file) and tell the system what is going to be the best score of each solution (JAVA file of score detail). Using the method `getScoreDirectorFactory()` as the entry point, the score director will process several times per second to support all optimized solutions to the solver.

![Figure 22 Architecture of Solver System.](image)

**a. Configuration file**

In this file (Figure 23), there are three sessions, `<solutionClass>` and `<planningEntityClass>` gives the definition of the model. A planning entity class is used by the score constraints and changes during scheduling. In this system, the order of the process steps makes the decision of the efficiency for assembly line, so here the planning entity is `ProcessStep.class`. A solution class is the dataset for Solver to solve. It also can be considered as uninitiated solution.

In `<scoreDirectorFactory>`, it defines the score function. “HARD_AND_SOFT” gives the type of the constraints. `<scoreDrl>` element gives the directory of the .drl file, e.g. the rule file defines all optimization constraints.
The elements following `<scoreDirectorFactory>` configure the optimization algorithm. `<termination>` gives the information of the time limitation of the scheduling. It could be seconds, minutes and hours, the difference is the changing of the tag name to the right time unit.

```xml
<solver>
  <!--environmentMode>DEBUG</environmentMode-->  
  <solutionClass>fi.tut.fast.factory.planner.domain.Solution</solutionClass>
  <planningEntityClass>fi.tut.fast.factory.order.ProcessStep</planningEntityClass>
  <!--planningEntityClass>fi.tut.fast.factory.order.Process</planningEntityClass-->  
  <scoreDirectorFactory>
    <scoreDefinitionType>HARD_AND_SOFT</scoreDefinitionType>
    <scoreDr1>fi.tut/fast/factory/planner/solver/factory5chedulingScoreRules.drl</scoreDr1>
    </scoreDirectorFactory>
  
  <termination>
    <maximumMinutesSpend>1</maximumMinutesSpend>
  </termination>
  <constructionHeuristic>
    <constructionHeuristicType>FIRST_FIT</constructionHeuristicType>
  </constructionHeuristic>
  <localSearch>
    <changeMoveSelector>
      <selectionOrder>ORIGINAL</selectionOrder>
    </changeMoveSelector>
    <acceptor>
      <planningEntityTabuSize>10</planningEntityTabuSize>
    </acceptor>
    <forager>
      <minimalAcceptedSelection>1000</minimalAcceptedSelection>
    </forager>
  </localSearch>
</solver>
```

Figure 23 Configuration file in Solver package.

Construction heuristic is the element to give the algorithm to generate the initial solution. There are two algorithms: First Fit and First Fit Decreasing can be chosen. First Fit Decreasing has to set the items difficulties, so a planning entity difficulty comparator file has to be annotated as shown in Figure 24.
Figure 24  Planning entity difficulty comparison.

The changes from one solution to another solution is called “move”, a MoveSelector's main function is to create Iterator<Move> when needed. There are three methods to choose the “move”, original, random and shuffled. 

Original: the selector will follow the default order of the moves. All moves will be chosen only once. 

Random: random choose the moves, one move may be chosen twice or more. 

Shuffled: shuffled random choose the moves, each move will be done only once. 

<acceptor> makes decision whether the moves are accepted or not. The tube size for planning entity has to do several tests to look for the arrangement. Number given in the example is random. 

<forager> helps the system to pick up the nest step from all gathered moves, the default rule is choose the move with higher score, when several moves has same score, forager will choose a random one from them. The sub element decides the number limitation of accepted selection; it would be the more the better.

b. Rule file

Rule (.drl) file full name is called drools rules language. Users could change constraints to meet the demand of the optimization. 

In rule file, the language is call rule language. Figure 25 indicates how to define the rules in .drl file. It could be positive and negative constraints, positive is the conditions users try to do the maximum and negative is the ones users try to do the minimum. 

According to the real scheduling case, we choose negative constraints only. The definitions of the constraint are of two types: 

Negative hard constraints: constrains that cannot be broken when the system executes. 

Negative soft constraints: if this condition can be avoided, the system will be optimized.
The figure also shows the structure of the rule language, rule name, “when” which gives constraints condition description and “then” to tell score algorithm.

```
// #########################################################################
// Soft constraints
// #########################################################################

rule "totalProcessTime"
  when
    $cell : Cell()
    $step : ProcessStep(previousLink != null)
    not ProcessStep(previousLink == $step)
  then
    insertLogical(new IntConstraintOccurrence("totalProcessTime", ConstraintType.NEGATIVE_SOFT,
        $step.getTransitTimeToCell($cell),
        $step));
end
```

**Figure 25 Constraints definition parts of rule file.**

Based on the rules, calculate score section accumulates hard and soft constraints into relevant score calculator for final solution calculation. The code is shown in Figure 26. This section does not need to change and it is inherent in the rule language.
Figure 26 Code for score calculation in drools rule language file.

The configuration file could be seen as the connection between the physical system and score calculator. It defines the algorithm which is planned to be applied to the real system, the detail information about the method and restrictions of the solver.

Rule file is the core file for solver, dictating the optimization scope.
5. Results and Discussion

The runtime scheduling procedure is showing as below as Figure 27.

Figure 27 Software running processes.

The system gathers information of facilities and processes (class: FastoryModelBuilder) to build the model for scheduling and to initialize the orders, i.e. accessing and
processing order XML file (package: fi.tut.fast.fastory.order) and make the order as an initial schedule list. The following step is according to the problem and planning entities, solver gets ready to do the search for better solutions (class: ScoreDetail) and print out the final result (class: Schedule).

5.1 Result Presentation

The initialization step can be modified based on the real situation; outputs will show all data of the setting system, which including the quantity and identify numbers of cells, conveyors, pallets and operations. Screenshots bellowing reveals the outputs for system initialization.

**Screenshot 1: System overview.**

**Screenshot 2: Conveyor chain and status output.**
**Screenshot 3: Operation and cells binding outputs.** In this part, cells are randomly chosen to finish one operation; this could be setting according to user’s requirement.

During the action of routine, output shows the optimization procedure at every step. The output tells the score calculation of the current step and the best score of all previous processes. New best score appears, output will give comment about it. Screen shot 5 shows the debug comments.

Schedule Solution initialized:

```
Order order12345 [WAITING] (14 processes)

Process order12345_def00_1 [WAITING] start @ 20:
  - ProcessStep order12345_def00_step1 [WAITING] starts @ 105 - Cell: cell_02
  - Operation [op_007]: case - type 2 (44s)
  - ProcessStep order12345_def00_step2 [WAITING] starts @ 249 - Cell: cell_10
  - Operation [op_002]: keyboard_3 (23s)
  - ProcessStep order12345_def00_step3 [WAITING] starts @ 372 - Cell: cell_06
  - Operation [op_003]: screen - type 1 (21s)

Process order12345_def00_2 [WAITING] start @ 40:
  - ProcessStep order12345_def00_step1 [WAITING] starts @ 125 - Cell: cell_02
  - Operation [op_007]: case - type 2 (44s)
  - ProcessStep order12345_def00_step2 [WAITING] starts @ 269 - Cell: cell_10
  - Operation [op_002]: keyboard_3 (23s)
  - ProcessStep order12345_def00_step3 [WAITING] starts @ 382 - Cell: cell_04
  - Operation [op_003]: screen - type 1 (21s)
```

**Screenshot 4: Schedule solution initialization.**

```
```

**Screenshot 5: Optimize debug comments.**
The final result (the best score) is setting time also printed in outputs. Cell usage is not the working times of cells, but it is the working percentage of each cell.

---

**Solution Stats**

<table>
<thead>
<tr>
<th>Total Time: 675</th>
</tr>
</thead>
<tbody>
<tr>
<td>cell_10 usage: 17</td>
</tr>
<tr>
<td>cell_11 usage: 4</td>
</tr>
<tr>
<td>cell_12 usage: 4</td>
</tr>
<tr>
<td>cell_08 usage: 19</td>
</tr>
<tr>
<td>cell_07 usage: 0</td>
</tr>
<tr>
<td>cell_02 usage: 48</td>
</tr>
<tr>
<td>cell_09 usage: 6</td>
</tr>
<tr>
<td>cell_01 usage: 0</td>
</tr>
<tr>
<td>cell_04 usage: 6</td>
</tr>
<tr>
<td>cell_03 usage: 25</td>
</tr>
<tr>
<td>cell_06 usage: 16</td>
</tr>
<tr>
<td>cell_05 usage: 29</td>
</tr>
</tbody>
</table>

**Screenshot 6: Total time and usage of cells.**

Final schedule will give detailed operation information to the downstream system. The details include the start time of one order, the assigned cell of operation, information of operations and order of all operations. The form of the list is:

- **Process** “ID” “[state]” start @ “starting time”:
  - **ProcessStep** “ID” “[state]” start @ “starting time” – Cell: “AssignedCell”
  - **Operation [ID]**: “OerationType” (OperationSpendingTime)

Screenshot 7 indicates one part of the final optimized scheduling list.
5.2 Initial scheduling and result comparison

The main target for this assembly line optimization is to assign the processes to a suitable work cell. The setting of the condition for generate initial schedule is assign the processes to three or four work cells randomly. For every optimization, this gives different initial schedules even for the same order. This section shows the before/after comparison per optimization. Comparison between the different solutions proposed for the same optimization constraints and yet slightly different initial conditions is excluded here.

Constraints in this test are all soft constraints, this means, there is no requirement could not be broken. In this test, the soft constraints are least total process time and average cell usage.

Main scheduling data is shown in Table 9. The left number is the assigned cell ID after optimization and the right one is the initial assigned cell ID. Each process aims to finish one product, each process step refers to one operation by one work cell, and one product needs three process steps. The initial scheduling did the assignment relatively centralized and the optimized scheduling distributes process steps to different cells.
Table 8 Assigned cells comparison before and after optimization.

<table>
<thead>
<tr>
<th>Process Step 1 Cell Id</th>
<th>Process Step 2 Cell Id</th>
<th>Process Step 3 Cell Id</th>
</tr>
</thead>
<tbody>
<tr>
<td>Process 1</td>
<td>12</td>
<td>12</td>
</tr>
<tr>
<td>Process 2</td>
<td>9</td>
<td>3</td>
</tr>
<tr>
<td>Process 3</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>Process 4</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>Process 5</td>
<td>10</td>
<td>4</td>
</tr>
<tr>
<td>Process 6</td>
<td>6</td>
<td>12</td>
</tr>
<tr>
<td>Process 7</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>Process 8</td>
<td>10</td>
<td>10</td>
</tr>
<tr>
<td>Process 9</td>
<td>11</td>
<td>3</td>
</tr>
<tr>
<td>Process 10</td>
<td>11</td>
<td>11</td>
</tr>
<tr>
<td>Process 11</td>
<td>10</td>
<td>10</td>
</tr>
<tr>
<td>Process 12</td>
<td>4</td>
<td>4</td>
</tr>
<tr>
<td>Process 13</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>Process 14</td>
<td>3</td>
<td>3</td>
</tr>
</tbody>
</table>

The usage of cells before and after optimization is shown in Figure 24. First fit algorithm is the construction heuristics, so for initial scheduling, the process is always designed to be done in the nearest work cell (cell 3 in this case has most operations to do). However with the meta-heuristics (percentage of all time spending of one cell in total process time), this situation changes. Figure 28 illustrates the optimization to be quite effective to keep balance for each cell.

![Figure 28 Cell Usage Percentage in Optimization.](chart)
Besides the balance for cell usage, the total process time is also under consideration, (here increasing from 663 seconds to 683 seconds). This solution shows more superiority in cell balance than total process time, and it also depends on the initial schedule. Several scheduling trials will give different solutions for the same order; each user could choose the best one based on different constraints weight, for example the final optimal might focus on better resource balance than process time.
6. Conclusions

Today’s companies need manufacturing optimization, with specific focus on cost reduction, energy savings and environmental issues. The master plan defined prior to the commencing of the production must be coupled with scheduling algorithms that would perform on manufacturing processes data acquired in RT.

The test bed for the scheduling system implemented in this thesis work is a dedicated assembly line; the proposed system architecture could nevertheless be applied to any type of production line.

The final optimization guidelines rely on constraints defined formally as rules. Different initial conditions result in different optimization solutions proposed.

The system accomplishes scheduling optimization and gives satisfactory solutions for optimization purpose.

Advantages of the proposed solutions include:

- Decoupling between facilities and the scheduling algorithm. The assembly line could be built, in practice, by any component, the scheduling algorithm just pays attention to several parameters from the large, i.e. identifying the planning entity and constraints objects.

- Availability of problem-specific solutions. Local search has the defect that the found solution might not prove suitable for all types of problems. In practice though, clients may focus on different purposes for optimization, thus the local search algorithm is able to find a ’best’ solution for certain specific problem. At the same time, different initial schedules result in different solutions, each client could choose the best one from these solutions.

- Flexibility on the solver side. Sample optimize planner provides several algorithms for optimization, and the configuration file for solver offers all information about optimization. Changing the parameters could also affect the optimized solutions.
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